



ANNUAL REPORT

Report Covers Fiscal Year 2025
October 1, 2024 - September 30, 2025

WCCA is an equal opportunity provider and employer.



Distributed by

**WEST CENTRAL
COMMUNITY ACTION**

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2025

ANNUAL REPORT

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Mission

Empowering families, and individuals
to achieve their highest potential.

Vision

Enhanced quality of life for
communities, families, and individuals.

Beliefs and Values

We believe...

Dignity – In treating everyone with dignity, respect,
and compassion.

Self-Sufficiency – Opportunities through our programs
minimize barriers and lead to increased
self-sufficiency.

Service – Our priority is to serve the best interests
of individuals, families, and the community
as a whole.

Organizational Culture – Open communication, dedication,
creativity, and cooperative relationships
are essential to our success.

Quality Performance – Excellence in service is solution-based
and data driven with transparency and
accountability.

Collaboration – Partnerships are mutually beneficial to
individuals, families, communities, and
West Central Community Action.

West Central Community Action

2025 Board of Directors

Representing County	Representing Public Officials	Representing Private Sector	Representing Low-Income
Cass	Wendy Richter	-----	Justin Williams
Crawford	Jean Heiden	Donna Childress	Connie McGee
Fremont	Dustin Sheldon	-----	Cynthia Williams
Harrison	Brian Rife	Trista McLaughlin	Evert Colunga
Mills	Angie Winqvist	-----	Donna Maddocks
Monona	Tom Brouillette	-----	Brent Watkins
Montgomery	Charla Schmid	-----	Pat Berendes
Page	Todd Maher	Lisa Connell	Jeannine Liljedahl
Pottawattamie	Jeff Jorgensen	-----	Molly Cummings
Shelby	Charles Parkhurst	Bryan Swain	Kris Olson Harmon

2025 Management Staff

Wendy Mueller	Executive Director
Keith Bruck	Chief Financial Officer
Deb Martens	Child Care Resource and Referral Director
Brittany Schoof	CSBG/CACFP Director
Mary Wisnieski	FaDSS Director
Danielle Segebart	Head Start/Early Head Start Director
Angela Blatt	Human Resources Director
Ivy Nielsen	LIHEAP Director
Dena Briones	Outreach Director
Kelly Mahlberg	Weatherization Director

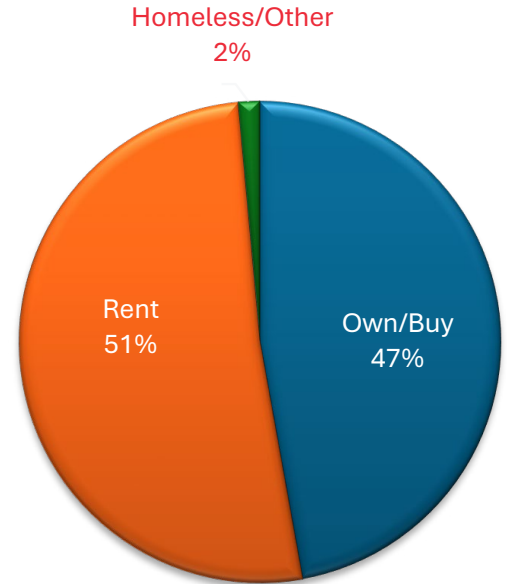
Client Characteristics for FY 2025

Characteristics	Number FY'25	Percentage
Male	5,808	43%
Female	4,358	57%
Total	10,166	100%

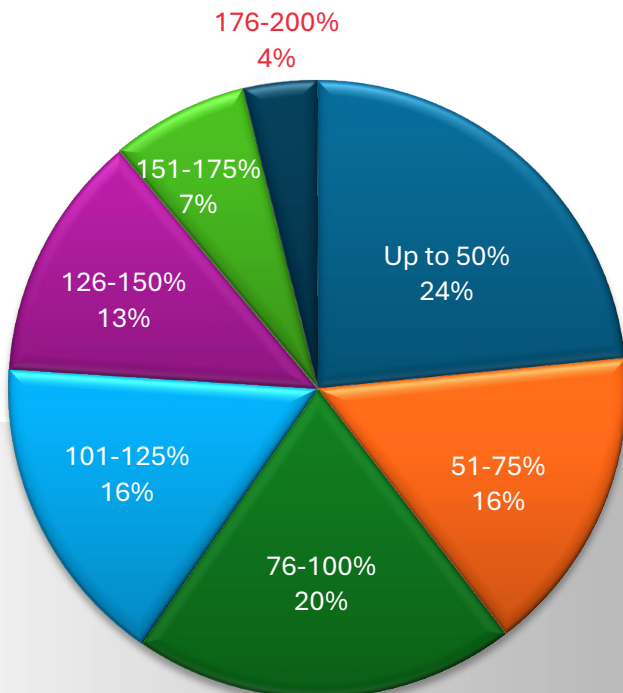
Summary

- WCCA served 4,897 households representing 10,166 individuals.
- 60% of households served had income less than 100% of the federal poverty guidelines.
- 24% of all people served were children aged 17 years or younger.
- 15% of households served were headed by a single female with children.
- 50% of all households served were 1 person households.
- 36% of all households received food assistance services.
- 4% of individuals served did not have health insurance.
- 30% of individuals were disabled.
- 6% of individuals were Hispanic or Latino.

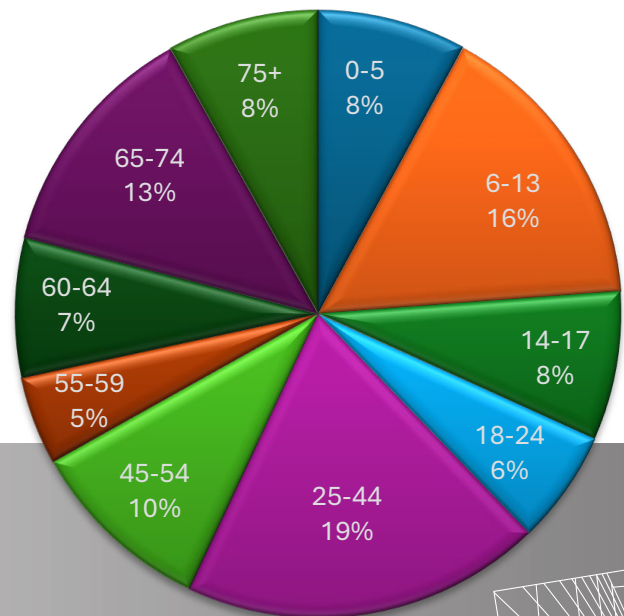
Housing



Poverty Level of Families

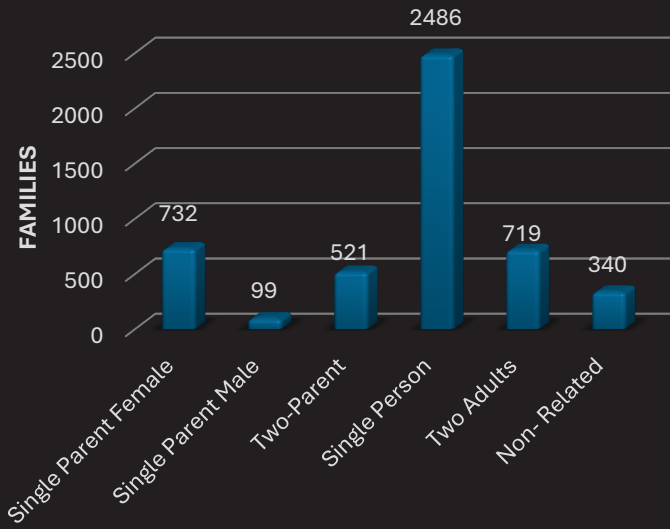


Age of Individuals

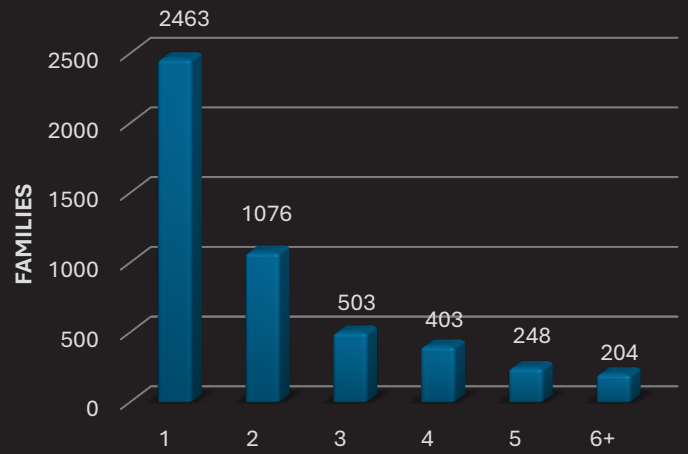


Client Characteristics for FY 2025

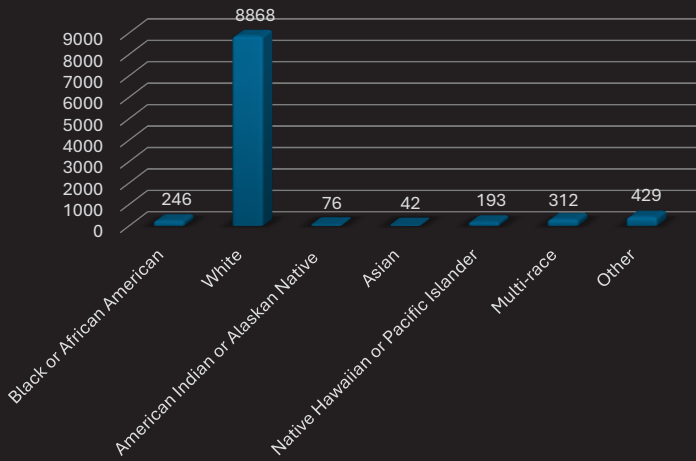
Family Type



Family Size

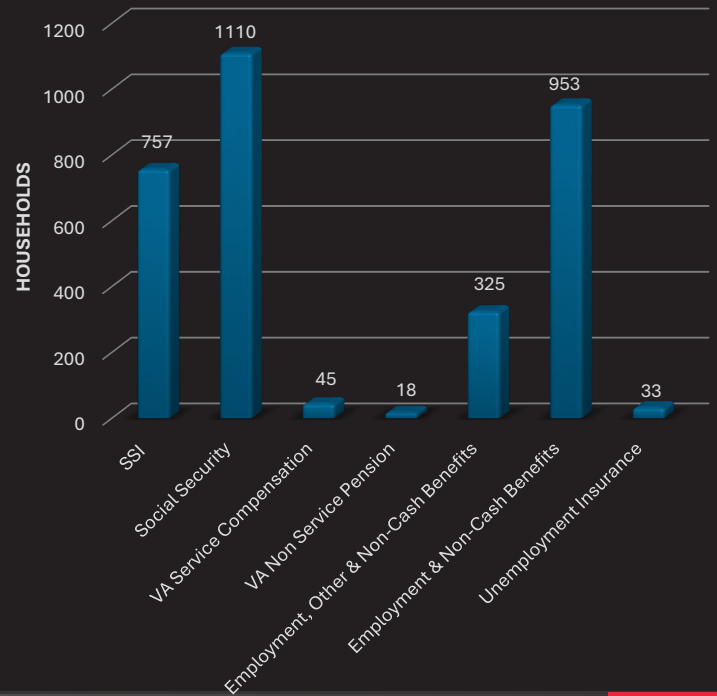


Race of Individuals



Household Income Sources

Household may have more than one income source



2025 EMPLOYEE SERVICE RECOGNITION

40 Years

Kris Evezic	40 Years	Head Start
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30 Years

Heather Dollen	34 Years	Outreach
Deb Spencer	33 Years	Head Start
Chris Wessel	31 Years	Head Start

25 Years

Cathy Jager	28 Years	FaDSS
Lori Glissmann	27 Years	Head Start
Paula Nagel	26 Years	Head Start
Sarah Nelson	26 Years	FaDSS



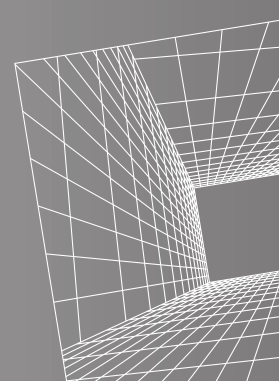
Congratulations to Kris Evezic on 40 years of service with WCCA!

20 Years

Deb Martens	22 Years	CCR&R
Shawntel Baragar	22 Years	Head Start
Brenda Melby	21 Years	Head Start

15 Years

Gretchen Bonsall	18 Years	Head Start
Keith Bruck	17 Years	Fiscal
Ivy Nielsen	16 Years	LIHEAP
Dick Runyon	16 Years	Weatherization
Dena Briones	16 Years	Outreach
Kelly Mahlberg	16 Years	Weatherization
Wendy Mueller	16 Years	Administration



10 Years

Laura Bowen	14 Years	Head Start
Amber Shutters	13 Years	Head Start
Danni Segebart	13 Years	Head Start
Mandy Rasco	12 Years	Head Start
Jodie Holm	12 Years	Outreach
Brittany Schoof	12 Years	CSBG/CACFP
Emily Warner	10 Years	Outreach
Heather Dulberg	10 Years	Head Start
Katrina Williams	10 Years	Head Start
Lori Petersen	10 Years	Weatherization
Danielle Jessen	10 Years	Head Start

5 Years

Jennifer Armstrong	9 Years	Head Start
Jennifer Duff	9 Years	Head Start
Becky Swank	9 Years	Fiscal
Sharlene Burnsides	8 Years	LIHEAP
Shirley Urich	7 Years	CCR&R
Amy Bollinger	6 Years	Head Start
Danielle Deitchler	6 Years	Head Start
Annette Helle	6 Years	Head Start
Kathlene Sawyer	6 Years	Outreach
Linda Morris	5 Years	Head Start
Jill Willenborg	5 Years	Head Start
Beka Paul	5 Years	CACFP
Jeanne Hansen	5 Years	Head Start

2025 PROGRAM PROFILES

Outreach Offices

West Central Community Action Outreach Offices provide client intake, need assessments, referrals, and coordinate with other community partners. All 10 of WCCA's counties have an outreach office, which may also maintain an emergency food pantry and/or clothing room.

Outreach staff strive to assist low-income families in becoming financially self-sufficient. A wide variety of programs, services, and referrals reflect this accomplishment. Staff also work closely with local organizations to ensure non-duplication of services and to maximize resources for helping families resolve poverty issues and achieving their highest potential.

Six WCCA Outreach Offices offer emergency food pantries which served a total of 701 unduplicated households consisting of 1,770 individuals in FY25.

Fremont County

123 Households
298 Individuals

Monona County

154 Households
398 Individuals

Harrison County

83 Households
206 Individuals

Montgomery County

75 Households
187 Individuals

Mills County

64 Households
194 Individuals

Shelby County

202 Households
487 Individuals

Low-Income Home Energy Assistance Program (LIHEAP)



Families receive heating assistance (based on household income, household size, type of fuel, and several other household factors) to help pay a portion of their residential heating costs for the winter heating season. LIHEAP assisted 4,546 households in FY 2025 with payments totaling \$2,361,560.00.

Also in FY 2025, Energy Crisis Intervention Payments (ECIP) paid for furnace repair/replacements, A/C, reconnects, service continuity, and emergency fuel deliveries for 337 households which totaled \$144,332.65.

I CARE - Black Hills Cares - Alliant Hometown Care Assistance

During FY 2025, 18 households received \$4,875.52 in I-CARE Assistance, 12 households received \$6,549.11 in Black Hills Cares Assistance, and 42 households received \$17,730.22 in Alliant Hometown Care Assistance through WCCA.



Holiday Projects

WCCA Outreach/Family Development Specialists coordinate a variety of special projects during the holiday season. Many outreach offices assembled food baskets for Thanksgiving and Christmas, and some sponsored Christmas Adoption Programs. During FY 2025 (October 2024 –September 2025), 272 families consisting of 780 individuals received food baskets, gifts, and other items because of the generous work of community volunteers and our outreach staff. The total value of holiday goods, gifts, and services was \$58,779.

Emily Warner attended Produce in the Park to collect back-to-school supplies for Cass County families.



Weatherization

The Weatherization Assistance Program helps low-income households increase the energy efficiency of their homes and save money on fuel costs. Staff evaluate the homes and hire private contractors to insulate attics and walls, repair or replace windows and doors, and provide minor repairs. All LIHEAP eligible households are referred to the Weatherization Program, with the State of Iowa creating a priority list based on heating costs and household dynamics. During FY 2025, 47 households and 103 individuals received weatherization services totaling \$1,524,274.10.

Child and Adult Care Food Program (CACFP)



CACFP promotes good nutrition, positive eating habits and attitudes for children in registered child care homes. Home-based child care providers receive nutritional consultation and menu reviews. WCCA provides meal cost reimbursement; CACFP Staff perform in-service training, home visits, safety/sanitation inspections, and record-keeping reviews. The program is open to any registered child care home and is funded by the USDA through the Iowa Department of Education. CACFP's FY 2025 program included 66 child care providers who were reimbursed for 295,904 meals and snacks to 1,008 individuals.

Child Care Resource and Referral for Southwest Iowa (CCR&R)



The Child Care Resource & Referral for Southwest Iowa serves 17 counties in West Central and South West Iowa. Families, early childhood educators, and communities receive technical assistance services to enhance the quality and availability of childcare. The regional office is in Harlan. The area offices are in Atlantic, Creston, and Council Bluffs. At the end of the State Fiscal Year 2025, 349 child care providers with a capacity of 12,414 children were on the database.

Of those child care programs, 223 or 64% report accepting Iowa Health and Human Services child care assistance funding, so that families may go to work. For a two-parent family-household earning the median income of \$83,305 with an infant in child care they would pay: 10% of income before taxes in a registered home or 13% in a center. Nationally, 7% of income allocated to child care is considered affordable. Families are encouraged to call for help with their child care search at 855-244-5301.

We encourage all seeking child care or early childhood educators to utilize the free resources located on the CCR&R website <https://iowaccrr.org/>. The website contains Iowa child care regulations, tools, professional development links, and current child care data. Funding is provided by the Iowa Department of Health and Human Services through the Child Care Development Fund.



Jodie Holm received a large diaper donation for the Crawford County Outreach Office.



Embrace Iowa

Embrace Iowa is a holiday fundraising program sponsored through the Des Moines Register that assists individuals with non-traditional items such as rent, medical bills, car repairs, and appliances. During FY 2025, 44 households received Embrace Iowa assistance totaling \$26,500.00.

Family Development/Self Sufficiency (FaDSS)



The FaDSS Program works with at risk families who have children and are 175% or below the Federal Poverty guideline at entry into the program. Families may remain in the program until they have reached 225% of the Federal Poverty guideline. The basic design recognizes that at-risk families face many issues and respond well to long term, intense personal interaction with trained staff to move to emotional and economic independence. FaDSS believes that with voluntary participation in its range of services, families can grow stronger and achieve emotional and economic self-sufficiency.

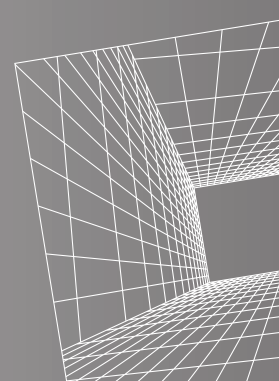
FaDSS Specialists deliver intensive case management tailored to help families meet their personal goals. Services are designed to empower, support, and guide families toward lasting stability and active participation in their communities. The program focuses on identifying and building upon each family's strengths, supporting them in setting and achieving their goals, while honoring their desire to address challenges in ways that protect and preserve the family unit. During FY 2025, 148 families were assisted by FaDSS Services.

Local Resource Contributions

WCCA and local communities generate contributions and in-kind donations necessary to qualify for tax supported grants and other sources of funding in the fight against poverty. During FY 2025, 1,803 volunteers contributed 11,614 hours of service. The total local in-kind value reached \$1,653,727.63



West Central Community Action's CCR&R and Head Start staff attended the Midwest Summit in Illinois. Jamie Needham, Brenda Bera, Debbie Pryor, Shirley Urich, Jennifer Armstrong, Jill Willenborg, Jennifer Duff and Brenda Melby.





HEAD START & EARLY HEAD START

Head Start is a federally funded program that provides ongoing comprehensive child development services to promote school readiness to low-income children by enhancing their cognitive, social, and emotional development –

- 1) In a learning environment that supports children’s growth in language, literacy, mathematics, science, social and emotional functioning, creative arts, physical skills, and approaches to learning; and
- 2) Through the provision to low-income children and their families of health, educational, nutritional, social, and other services that are determined based on family needs assessments.

West Central Community Action Head Start serves preschool children 3 and 4 years old in classroom settings throughout our 10 county service area. Early Head Start serves pregnant mothers and children birth to 3 years old in classrooms in three counties (Montgomery, Pottawattamie, and Shelby) or with home visitation services in six counties (Cass, Crawford, Fremont, Mills, Montgomery, and Page). Community assessments determine the services (transportation, school year or full year, home visitation or classroom, etc.) to be provided in each community or county.

Federal funding for the 2025 fiscal year provided services from February 1, 2024 – January 31, 2025. In addition to the federal dollars received, non-federal share or match, often known as in-kind, must be provided for 20% of the grant. In-kind comes through volunteer services, donations, and other community support for program operations. Other state and local funds, such as those listed below, are utilized to enhance and/or increase the level of services that can be provided.

Federal Funds Authorized	\$5,894,307
Federal Funds Expended	\$5,512,177
Un-obligated Funds	\$ 382,130
Non-Federal Match	\$1,056,813
USDA (support food services)	\$ 151,756

The budget covers all costs related to operating the Head Start and Early Head Start program including salaries, fringe benefits, travel, supplies, contracts, and staff training. The actual cost of providing these services for fiscal year 2025 from both federal and other funding sources were:



Happy 60th Birthday Head Start!

Personnel	\$2,691,218
Fringe Benefits	\$1,021,425
Travel	\$ 15,232
Equipment	\$ 0
Supplies	\$ 113,922
Contractual	\$ 541,863
Construction	\$ 0
Other	\$ 669,281
TOTAL DIRECT CHARGES	\$ 4,668,651
Indirect Charges	\$ 459,236
TOTAL CHARGES	\$ 5,512,177

Projected Funding

Anticipated federal funding for the grant period of February 1, 2025 – January 31, 2026 is \$3,834,510 for Head Start and \$1,979,881 for Early Head Start totaling \$5,814,391 for operations and an additional \$79,916 for training and technical assistance to serve 341 children and families. Additional anticipated funding includes the previously noted local and state resources.

Enrollment

	Head Start	Early Head Start
Funded Enrollment	249	92
Total Children Served	265	146
Total Families Served	237	116
AVERAGE MONTHLY ENROLLMENT		
September 2024	91%	89%
October 2024	97%	89%
November 2024	99%	92%
December 2024	99%	96%
January 2025	100%	91%
February 2025	100%	95%
March 2025	100%	100%
April 2025	100%	100%
May 2025	99%	100%

Child Eligibility

Head Start

35%
48%
5%
3%
2%
7%

Income below 100% of federal poverty guideline
Receive public assistance
Foster child
Homeless
Over income
Income between 101 and 130%

Early Head Start

21%
64%
2%
8%
2%
3%

Disability Services

In addition to education services, children with special needs are provided opportunities to receive high quality services that benefit their development. West Central Community Action coordinates with local school districts, Area Education Agencies (AEA), Early ACCESS, and other community organizations to provide intervention services that support children with identified concerns and children with diagnosed disabilities. 17 out of 249 (9%) children were identified in Head Start and 31 out of 92 (37%) in Early Head Start for receipt of services.

Health, Mental Health and Dental

Comprehensive health care services are coordinated for every child. Health care services help identify and address health, mental health, and dental concerns early so they are less disruptive in the child's learning and development. Early diagnosis and treatment enhances a child's overall health and wellness. Head Start reported 166 out of 265 (63%) children were up to date for the EPSDT requirements. Early Head Start reported 94 out of 146 (64%) children were up to date for the EPSDT requirements. Oral health preventative care for Head Start children were completed for 103 out of 265 (39%) children. Oral health preventative care for Early Head Start children were completed for 39 out of 146 (27%) children.



Nutrition

Children and families are provided nutrition educational opportunities and activities to encourage the development of good eating habits and promote a healthy lifestyle. Nutrition Assessments are utilized to assist families in meeting their nutritional needs and enhancing their child's growth and development. All children receive breakfast, lunch, and a snack as appropriate in compliance with the Child and Adult Food Program to meet their nutritional needs. Special diets are accommodated with physician orders.

Parent Involvement

Parents are involved in the program in a variety of ways. They play a critical role in program decision-making and planning by serving on the Head Start Policy Council and on their local Parent Committees at the center level. Our program uses a family-centered approach to provide support services, and partner with parents to advance Parent, Family, and Community Engagement (PFCE) efforts. These efforts revolve around seven components of the PFCE Framework: Family Well-Being, Positive Parent-Child Relationships, Families as Lifelong Educators, Families as Learners, Family Engagement in Transition, Family Connections to Peers & Community, and Families as Advocates and Leaders. Family and community support services are designed to assist the family in developing their own goals and effectively utilize community resources to help achieve those goals. The program adopted a parenting curriculum, Ready Rosie, and was able to engage families based on their individual goals for their family and child.

Family Support and Education was provided on a variety of topics including:

- Job training
- Emergency/crisis interventions such as immediate needs for food, clothing, or shelter
- Housing assistance such as subsidies, utilities, repairs etc.
- Kindergarten readiness
- Substance abuse prevention/treatment
- Domestic violence services
- Child support assistance
- English as a second language (ESL) training
- Mental Health services
- Adult education such as HiSET programs and college selection
- Health & Nutrition education
- Parenting education
- Marriage education
- Asset building
- Education of Postpartum Care (breastfeeding, etc.)

Additional Training Topics:

Stress Management	Debt Management	1 st Aid
Nutrition/Healthy Eating	Discipline	Fire Safety
Literacy in the Home	Holiday Stress Relief	Winter Safety
Heating Assistance/LIHEAP	Hand Washing	
Stress Reduction	Home and Child Safety	
Winter Activities for Families	Government Subsidized Health Care	
Car Seat Safety	Grocery Shopping on a Budget	

Further engagement included the following activities: completion of child assessments, family goal setting, Parent/Teacher Conferences, home visits, and parenting education and workshops. We also have had a strong father participation for Parent Meetings and as Policy Council representatives.

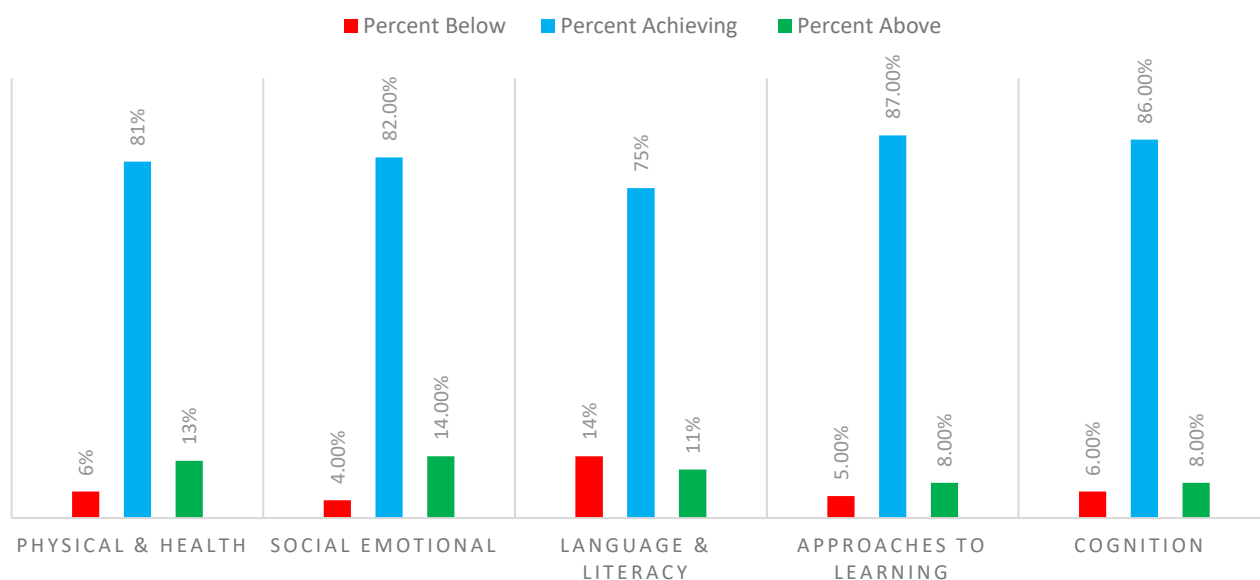
Financial Audit

The Independent Auditor's report for Fiscal Year October 1, 2024 through September 30, 2025 issued an unmodified auditor's report and reported no audit findings or questioned costs. A copy of the full audit report is available on our website at www.westcentralca.org.

School Readiness

A primary goal for Head Start is to prepare children for a successful transition to kindergarten. This is accomplished by individualizing the educational program to meet each child's needs. Using Creative Curriculum as a basis for planning and monitoring developmentally appropriate activities for the children, and measuring each child's progress towards kindergarten readiness through outcome measures. Reports are generated three times a year in the fall, winter, and spring. Our goal is to have 85% of all children leaving the program either meeting or exceeding age expectations for each objective/dimension in the five essential school readiness domains. The data below shows that more than 85% of all Early Head Start and Head Start children were meeting or exceeding the school readiness goals by the Spring 2025 checkpoint period.

PROGRAM WIDE SCHOOL READINESS GOALS 2024-2025



Community Needs Assessment Summary

A comprehensive Community Needs Assessment was completed in August 2023, and a brief update in August 2025. The assessment covers a multitude of data throughout our 10-county service area which includes information on population, poverty levels, economic activity, child abuse and neglect, childcare and preschool availability, workforce, and transportation. The assessment is used to help WCCA Head Start with program design and classroom locations. The full report can be found on our website www.westcentralca.org.

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of
West Central Community Action
Harlan, Iowa

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of West Central Community Action (an Iowa Non-Profit Corporation) which comprise the statement of financial position as of September 30, 2025, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of West Central Community Action as of September 30, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of West Central Community Action and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about West Central Community Action's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

To the Board of Directors of
West Central Community Action

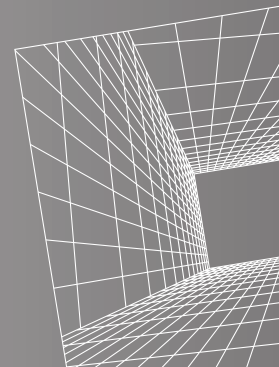
Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and Government Auditing Standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgement made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgement and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of West Central Community Action's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgement, there are conditions or events, considered in the aggregate, that raise substantial doubt about West Central Community Action's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



To the Board of Directors of
West Central Community Action

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information included on page 1 and on Schedules 1 through 6, including the Schedule of Expenditures of Federal Awards required by Title 2, U.S. Code of Federal Regulations, Part 200, Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards (Uniform Guidance), is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated March 9, 2026 on our consideration of West Central Community Action's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of West Central Community Action's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering West Central Community Action's internal control over financial reporting and compliance.

Domenick, Bell, Thyer & W. P. C.

Atlantic, Iowa
March 9, 2026

WEST CENTRAL COMMUNITY ACTION
Statement of Financial Position
September 30, 2025

ASSETS

	Total
Cash	\$ 2,414,300
Investments:	
Cash and cash equivalents	33,497
Certificates of deposit	581,216
Accrued interest receivable	2,496
Receivables:	
Grantor agencies	795,245
Other sources	296
Prepaid expenses	23,796
Property and equipment at cost, less accumulated depreciation of \$2,526,725	1,701,364
Total Assets	\$ 5,552,210

LIABILITIES AND NET ASSETS

Liabilities	
Accounts payable	\$ 170,209
Accrued salaries and benefits	325,370
Compensated absences	336,825
Advances from grantors and others	185,490
Notes payable	370,829
Total Liabilities	1,388,723
Net Assets	
Without donor restrictions	2,907,460
With donor restrictions	1,256,027
Total Net Assets	4,163,487
Total Liabilities and Net Assets	\$ 5,552,210

See notes to financial statements.

WEST CENTRAL COMMUNITY ACTION
Statement of Activities
Year Ended September 30, 2025

	Without Donor Restrictions	With Donor Restrictions	Total
Public Support and Revenues:			
Grant Revenues	\$ 12,803,193	\$ 46,848	\$ 12,850,041
In-Kind Contributions	1,656,188	--	1,656,188
Public Support and Contributions	110,417	24,122	134,539
Co-funding	453,161	--	453,161
Investment Income	27,003	--	27,003
Gain on Sale of Equipment	19,947	--	19,947
Miscellaneous	396,598	78,635	475,233
Total Public Support and Revenues	15,466,507	149,605	15,616,112
Net Assets Released form Restrictions	185,760	(185,760)	--
Total Public Support, Revenues, and Net Assets Released from Program Restrictions	15,652,267	(36,155)	15,616,112
Expenses:			
Head Start	6,608,433	--	6,608,433
Community Services Block Grant (CSBG)	495,991	--	495,991
Child and Adult Care Food Program (CACFP)	786,944	--	786,944
Low-Income Home Energy Assistance Program (LIHEAP)	2,949,048	--	2,949,048
Weatherization Assistance	1,212,849	--	1,212,849
Child Care Resource & Referral (CCR&R)	967,235	--	967,235
Family Development and Self-Sufficiency	457,105	--	457,105
Early Childhood Iowa	169,291	--	169,291
Outreach	803,424	--	803,424
Other Programs	398,286	--	398,286
Administration	168,385	--	168,385
Depreciation	185,237	--	185,237
Total Expenses	15,202,228	--	15,202,228
Change in Net Assets	450,039	(36,155)	413,884
Net Assets - Beginning of Year	2,457,421	1,292,182	3,749,603
Net Assets - End of Year	\$ 2,907,460	\$ 1,256,027	\$ 4,163,487

See notes to financial statements.

CORPORATE DIRECTORY

Executive Office

1408A Hwy 44, PO Box 709712-755-5135
Harlan, IA 51537 FAX: 712-755-3235

Departments: Executive, Fiscal, Human Resources and IT

Programs: CACFP, CCR&R, LIHEAP, and Weatherization

Child Care Resource & Referral

1408A Hwy 44, PO Box 709
Harlan, Iowa 51537712-755-7381

300 W Broadway Suite 35
Council Bluffs, IA 51503712-322-2621

100 East Taylor Street, Suite 2
Creston, IA 50801.....712-579-7326

304 Chestnut Street
Atlantic, IA 50022.....712-243-5421

Family Development and Self-Sufficiency (FaDSS)

Omni Centre Business Park
300 W. Broadway, Suite 35712-322-5966
Council Bluffs, Iowa 51503... FAX: 712-323-0038

1201 Highland Ave.
Red Oak, IA 51566712-623-2339

Weatherization

Omni Centre Business Park
300 W. Broadway, Suite 35712-322-2621
Council Bluffs, Iowa 51503... FAX: 712-323-0038

Outreach Offices

Cass County

304 Chestnut Street.....712-243-5421
Atlantic, Iowa 50022 FAX: 712-243-3621

Crawford County

147 N. 7th Street712-263-3538
Denison, Iowa 51442..... FAX: 712-263-4959

Fremont County

PO Box 518
705 Indiana Street712-374-3367
Sidney, Iowa 51652 FAX: 712-374-2431

Harrison County

107 N 4th Ave. Suite 7712-644-3388
Logan, Iowa 51546 FAX: 712-644-2577

Mills County

58962 380th St.712-624-8696 Ext. #5
Hastings, Iowa 51540 FAX: 712-374-2431

Monona County

801-B 10th Street712-423-2603
Onawa, Iowa 51040..... FAX: 712-423-2447

Montgomery County

1201 Highland Ave.712-623-2339
Red Oak, Iowa 51566..... FAX: 712-623-9549

Page County

PO Box 600
301 Maple Street Suite 3712-246-2585
Shenandoah, Iowa 51601..... FAX: 712-246-1671

Pottawattamie County

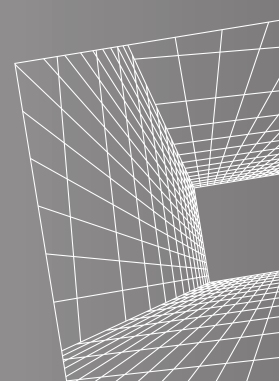
Omni Centre Business Park
300 W. Broadway, Suite 35712-322-2621
Council Bluffs, Iowa 51503... FAX: 712-323-0038

Shelby County

1017 7th Street.....712-755-5602
Harlan, Iowa 51537 FAX: 712-755-2714



Amy Johnston received many generous donations for the Monona County Food Pantry!



WCCA HEAD START and EARLY HEAD START

Head Start Administration Office

701 10th Street
PO Box 709712-755-7537
Harlan, IA 51537..... FAX: 712-235-6032

Atlantic Head Start

54233 Olive Street
Atlantic, IA 50022.....712-243-4001

Council Bluffs Head Start I & II

765 Madison Avenue
Council Bluffs, IA 51503712-323-1306

Denison Head Start I & II

1826 3rd Avenue South
Denison, IA 51442712-263-7105

Harlan Head Start

701 10th Street
P. O. Box 709
Harlan, IA 51537.....712-755-7537

Harlan Early Head Start I & II

701 10th Street
P. O. Box 709
Harlan, IA 51537.....712-755-7537

Madison Early Head Start I & II

755 Madison Avenue
Council Bluffs, IA 51503712-352-2451

Mapleton Head Start

410 South 6th Street
Mapleton, IA 51034.....712-882-1060

Mills County Head Start

58962 380th Street
Hastings, IA 51540 712-624-8696 ext 1031

Red Oak Head Start

1201 Highland Ave
Red Oak, IA 51566712-623-4981

Red Oak Early Head Start

1201 Highland Ave
Red Oak, IA 51566712-623-4981



Early Head Start Home Based Teachers

Crawford County
147 N. 7th Street
Denison, IA 51442**712-304-7532**

Montgomery County
1201 Highland Avenue
Red Oak, IA 51566**712-579-5546**

Page County
301 Maple Street Suite 3
Shenandoah, IA 51601**712-579-0451**

Head Start School Partners

Clarinda Community School District
423 East Nodaway
Clarinda, IA 51032**712-542-4510**

Council Bluffs Community School District
210 South 7th Street
Council Bluffs, IA 51503**712-328-6519**

Harlan Community School District
2105 Durant Street
Harlan, IA 51537**712-755-5903**

Red Oak Community School District
400 W 2nd Street
Red Oak, IA 51566**712-623-6630**

West Harrison Community School District
410 Pine Street
Mondamin, IA 51557**712-646-2231**

West Monona Community School District
611 West 4th Street
Onawa, IA 51040**712-433-1939**

